Financial Statements and Related Announcement::Full Yearly Results
Issuer \& Securities

| Issuer/ Manager | SINGAPORE POST LIMITED |
| :--- | :--- |
| Securities | SINGAPORE POST LIMITED - SG1N89910219 - S08 |
| Stapled Security | No |

Announcement Details

| Announcement Title | Financial Statements and Related Announcement |
| :--- | :--- |
| Date \& Time of Broadcast | 11-May-2018 08:15:29 |
| Status | New |
| Announcement Sub Title | Full Yearly Results |
| Announcement Reference | SG180511OTHR5XZY |
| Submitted By (Co./ Ind. Name) | Genevieve Tan McCully (Mrs) |
| Designation | Group Company Secretary |
| Description (Please provide a detailed <br> description of the event in the box below - <br> Refer to the Online help for the format) | Please refer to the attachments. |

Additional Details


# SINGAPORE POST LIMITED <br> AND ITS SUBSIDIARIES 

(Registration number: 199201623M)

## SGXNET ANNOUNCEMENT <br> UNAUDITED RESULTS FOR THE FOURTH QUARTER AND <br> FINANCIAL YEAR ENDED 31 MARCH 2018

## PART I INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 \& Q3), HALF YEAR AND FULL YEAR RESULTS

(1)(a)(i) Statement of comprehensive income for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

Consolidated Income Statement

|  | FY2017/18 | FY2016/17 |  | FY2017/18 | FY2016/17 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4 | Q4 | Variance | Full Year | Full Year | Variance |
|  | S\$'000 | S\$'000 | \% | S\$'000 | S\$'000 | \% |
|  |  | (Restated)* |  |  | (Restated)* |  |
| Revenue | 367,536 | 323,757 | 13.5\% | 1,464,099 | 1,347,764 | 8.6\% |
| Other income and gains (net) |  |  |  |  |  |  |
| - Rental and property-related income | 13,926 | 8,807 | 58.1\% | 47,499 | 36,574 | 29.9\% |
| - Miscellaneous | 2,047 | 7,332 | (72.1\%) | 11,346 | 9,777 | 16.0\% |
| Labour and related expenses | $(80,047)$ | $(80,594)$ | (0.7\%) | $(328,162)$ | $(328,559)$ | (0.1\%) |
| Volume-related expenses ${ }^{1}$ | $(210,838)$ | $(172,874)$ | 22.0\% | $(816,090)$ | $(704,455)$ | 15.8\% |
| Administrative and other expenses | $(41,081)$ | $(36,469)$ | 12.6\% | $(154,687)$ | $(144,336)$ | 7.2\% |
| Depreciation and amortisation | $(15,727)$ | $(15,996)$ | (1.7\%) | $(60,749)$ | $(51,018)$ | 19.1\% |
| Selling expenses | $(3,345)$ | $(6,204)$ | (46.1\%) | $(15,064)$ | $(15,298)$ | (1.5\%) |
| Finance expenses | $(3,558)$ | $(5,378)$ | (33.8\%) | $(13,411)$ | $(5,674)$ | 136.4\% |
| Total expenses | $(354,596)$ | $(317,515)$ | 11.7\% | $(1,388,163)$ | $(1,249,340)$ | 11.1\% |
| Exceptional items ${ }^{2}$ | 8,680 | $(93,058)$ | N.M. | 14,522 | $(88,653)$ | N.M. |
| Share of loss of associated |  |  |  |  |  |  |
| companies and joint venture | $(6,168)$ | $(1,881)$ | (227.9\%) | $(3,099)$ | $(1,177)$ | (163.3\%) |
| Profit / (loss) before income tax | 31,425 | $(72,558)$ | N.M. | 146,204 | 54,945 | 166.1\% |
| Income tax (expense) / credit | $(10,877)$ | 1,766 | N.M. | $(30,659)$ | $(25,233)$ | 21.5\% |
| Total profit / (loss) | 20,548 | $(70,792)$ | N.M. | 115,545 | 29,712 | 288.9\% |
| Net profit / (loss) attributable to: |  |  |  |  |  |  |
| Equity holders of the Company | 23,946 | $(65,246)$ | N.M. | 126,400 | 33,403 | 278.4\% |
| Non-controlling interests | $(3,398)$ | $(5,546)$ | 38.7\% | $(10,855)$ | $(3,691)$ | (194.1\%) |
| Operating Profit / (loss) ${ }^{3}$ | 40,087 | $(66,451)$ | N.M. | 158,028 | 58,357 | 170.8\% |
| Underlying Net Profit ${ }^{4}$ | 15,266 | 21,368 | (28.6\%) | 104,951 | 115,612 | (9.2\%) |

Earnings per share for profit attributable to the equity holders of the Company during the period / year: ${ }^{5}$

| - | Basic | $\mathbf{0 . 9 0}$ cents | $(3.03$ cents $)$ | $\mathbf{4 . 9 2}$ cents | 0.85 cents |
| :--- | :--- | :--- | :--- | :--- | :--- |
| - | Diluted | $\mathbf{0 . 9 0}$ cents | $(3.03$ cents $)$ | $\mathbf{4 . 9 1}$ cents | 0.84 cents |

Notes
$\frac{1}{1}$ Volume-related expenses comprise mainly of traffic expenses and cost of sales.
2 Exceptional items comprised one-off items such as asset impairment, fair value changes on investment properties, gains or losses on sale of investments and property, plant and equipment and M\&A related professional fees.
3 Operating profit for the purposes of paragraph 8 "Review of the performance of the Group" is defined as profit before net finance expense, tax and share of profit or loss of associated companies and joint venture.
4 Underlying net profit is defined as net profit before exceptional items, net of tax.
5 Earnings per share were calculated based on net profit attributable to equity holders of the Company less distribution attributable to perpetual securities holders, divided by the weighted average number of ordinary shares outstanding (excluding treasury shares).
N.M. Not meaningful.

* Figures in the comparative period last year have been adjusted to be consistent with the current year's presentation.


## Consolidated Statement of Comprehensive Income

|  | $\begin{array}{r} \text { FY2017/18 } \\ \mathrm{Q} 4 \\ \mathrm{~S} \$ \mathbf{0 0 0} \end{array}$ | $\begin{array}{r} \text { FY2016/17 } \\ \text { Q4 } \\ S \$ 000 \end{array}$ | Variance \% | $\begin{array}{r} \text { FY2017/18 } \\ \text { Full Year } \\ \text { S } \$ \mathbf{\prime} 000 \end{array}$ | $\begin{array}{r} \text { FY2016/17 } \\ \text { Full Year } \\ \text { S\$'000 } \end{array}$ | Variance \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total profit / (loss) | 20,548 | $(70,792)$ | N.M. | 115,545 | 29,712 | 288.9\% |
| Other comprehensive (loss) / income (net of tax): Items that may be reclassified subsequently to profit or loss: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Available for sale financial assets - fair value gain | 845 | 472 | 79.0\% | 423 | 446 | (5.2\%) |
| Currency translation differences arising from consolidation <br> - (Losses) / gains <br> - Transfers to profit or loss arising from disposals of subsidiaries and associates <br> Item that will not be reclassified subsequently to profit or loss: <br> Revaluation gain on property, plant and equipment upon transfer to investment properties | $(3,472)$ | $(12,812)$ | $72.9 \%$ | $(7,298)$ | 6,797 | N.M. |
|  |  | $405$ | N.M. | - | 73 | N.M. |
|  |  |  |  |  |  |  |
|  |  | $17,386$ | N.M. |  | 17,386 | N.M. |
| Other comprehensive (loss) / income for the period / year (net of tax) | $(2,627)$ | 5,451 | N.M. | $(6,875)$ | 24,702 | N.M. |
| Total comprehensive income / (loss) for the period / year* | 17,921 | $(65,341)$ | N.M. | 108,670 | 54,414 | 99.7\% |
| Total comprehensive income / (loss) attributable to: |  |  |  |  |  |  |
| Equity holders of the Company | 20,980 | $(60,851)$ | N.M. | 119,519 | 58,008 | 106.0\% |
| Non-controlling interests | $(3,059)$ | $(4,490)$ | 31.9\% | $(10,849)$ | $(3,594)$ | (201.9\%) |
|  | 17,921 | $(65,341)$ | N.M. | 108,670 | 54,414 | 99.7\% |

* As shown in the Statement of changes in equity on pages 8 and 9.


## Underlying Net Profit Reconciliation Table

|  | $\begin{array}{r} \text { FY2017/18 } \\ \text { Q4 } \\ \text { S\$'000 } \end{array}$ | $\begin{array}{r} \text { FY2016/17 } \\ \text { Q4 } \\ \text { S\$'000 } \end{array}$ | Variance \% | FY2017/18 Full Year S\$'000 | $\begin{array}{r} \text { FY2016/17 } \\ \text { Full Year } \\ \text { S\$'000 } \end{array}$ | Variance \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit / (loss) attributable to equity holders of the Company | 23,946 | $(65,246)$ | N.M. | 126,400 | 33,403 | 278.4\% |
| Losses / (gains) on disposal of property, plant and equipment | 268 | 663 | (59.6\%) | (2,670) | 659 | N.M. |
| Professional fees | 764 | 1,129 | (32.3\%) | 2,292 | 1,620 | 41.5\% |
| Impairment of goodwill, investments and property, plant and equipment (net of tax) | - | 208,619 | N.M. | - | 208,619 | N.M. |
| Fair value gains on investment properties (net) | $(12,712)$ | $(108,744)$ | (88.3\%) | $(12,712)$ | $(108,744)$ | (88.3\%) |
| Fair value loss / (gain) on warrants from an associated company | 3,578 | $(16,011)$ | N.M. | $(1,845)$ | $(16,011)$ | (88.5\%) |
| Gain on dilution of interest in an associated company | - | - | - | - | $(4,892)$ | N.M. |
| (Write-back) / provision for the restructuring of operation | (578) | 958 | N.M. | 413 | 958 | (56.9\%) |
| Adjustments of deferred tax in respect of change in US tax rate | - | - | - | $(6,927)$ | - | N.M. |
| Underlying Net Profit | 15,266 | 21,368 | (28.6\%) | 104,951 | 115,612 | (9.2\%) |

N.M. Not meaningful.
(1)(a)(ii) The following items have been included in arriving at profit before income tax:

|  | FY2017/18 | FY2016/17 |  | FY2017/18 | FY2016/17 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4 | Q4 |  | Full Year |  |  |
|  | S \$'000 | S\$'000 | \% | S\$'000 | S\$'000 | \% |
| Other operating income and interest income | 15,973 | 16,139 | (1.0\%) | 58,845 | 46,351 | 27.0\% |
| Interest on borrowings | 1,837 | 2,336 | (21.4\%) | 8,573 | 8,846 | (3.1\%) |
| Depreciation, amortisation and impairment | 15,727 | 25,459 | (38.2\%) | 60,749 | 60,875 | (0.2\%) |
| (Write-back) / allowance for doubtful debts and bad debts written off | (253) | 3,184 | N.M. | 5,528 | 2,940 | 88.0\% |
| Foreign exchange (losses) / gains | $(1,734)$ | 2,156 | N.M. | $(1,771)$ | 4,551 | N.M. |
| Gain on dilution of investment in associated company | - | - | - | - | 4,892 | N.M. |
| (Loss) / gains on sale of investments, property, plant and equipment | (268) | (663) | (59.6\%) | 2,670 | (315) | N.M. |
| Fair value gains in investment properties (net) | 12,712 | 108,744 | (88.3\%) | 12,712 | 108,744 | (88.3\%) |
| Write-off of intangible assets | - | 205,714 | N.M. | - | 205,714 | N.M. |
| N.M. $\quad$ Not meaningful. |  |  |  |  |  |  |

(1)(b)(i) Statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

|  | The Group |  | The Company |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Mar-18 | Mar-17 | Mar-18 | Mar-17 |
|  | S \$ 000 | S\$'000 | S\$'000 | S\$'000 |
| ASSETS |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | 314,050 | 366,614 | 258,112 | 303,179 |
| Financial assets | 1,921 | 4,301 | 1,921 | 3,954 |
| Trade and other receivables | 271,583 | 199,007 | 231,983 | 173,304 |
| Derivative financial instruments | 19,856 | 16,079 | 19,856 | 16,142 |
| Inventories | 959 | 4,450 | 66 | 107 |
| Other current assets | 18,204 | 17,174 | 7,867 | 5,180 |
|  | 626,573 | 607,625 | 519,805 | 501,866 |
| Non-current assets |  |  |  |  |
| Financial assets | 35,460 | 36,010 | 35,201 | 35,748 |
| Investments in associated |  |  |  |  |
|  |  |  |  |  |
| Investments in subsidiaries | - | - | 340,533 | 340,533 |
| Investment properties | 1,014,315 | 970,392 | 970,378 | 927,538 |
| Property, plant and equipment | 532,283 | 565,583 | 241,463 | 240,371 |
| Intangible assets | 385,730 | 400,683 | - | - |
| Deferred income tax assets | 3,197 | 6,218 | - | - |
| Other non-current asset | 5,137 | 5,198 | - | - |
|  | 2,098,134 | 2,108,958 | 1,994,762 | 1,964,161 |
| Total assets | 2,724,707 | 2,716,583 | 2,514,567 | 2,466,027 |
| LIABILITIES |  |  |  |  |
| Current liabilities |  |  |  |  |
| Trade and other payables | 525,791 | 395,084 | 458,762 | 353,681 |
| Current income tax liabilities | 39,172 | 34,774 | 30,926 | 30,367 |
| Deferred income ${ }^{1}$ | 7,238 | 7,413 | 7,238 | 7,413 |
| Derivative financial instruments | 465 | 1,055 | 451 | 1,055 |
| Borrowings | 23,475 | 148,786 | - | 117,743 |
|  | 596,141 | 587,112 | 497,377 | 510,259 |
| Non-current liabilities |  |  |  |  |
| Trade and other payables | 23,468 | 44,462 | 1,358 | 2,070 |
| Borrowings | 220,503 | 215,199 | 201,569 | 202,318 |
| Deferred income ${ }^{1}$ | 42,307 | 49,545 | 42,307 | 49,545 |
| Deferred income tax liabilities | 52,392 | 62,547 | 23,253 | 22,603 |
|  | 338,670 | 371,753 | 268,487 | 276,536 |
| Total liabilities | 934,811 | 958,865 | 765,864 | 786,795 |
| NET ASSETS | 1,789,896 | 1,757,718 | 1,748,703 | 1,679,232 |

## EQUITY

Capital and reserves attributable to the Company's equity holders
Share capital

| 638,762 | 638,756 | 638,762 | 638,756 |
| :---: | :---: | :---: | :---: |
| $(16,023)$ | $(1,227)$ | $(16,023)$ | $(1,227)$ |
| 63,826 | 71,787 | 38,104 | 37,249 |
| 716,159 | 650,007 | 741,034 | 657,628 |
| 1,402,724 | 1,359,323 | 1,401,877 | 1,332,406 |
| 346,826 | 346,826 | 346,826 | 346,826 |
| 1,749,550 | 1,706,149 | 1,748,703 | 1,679,232 |
| 40,346 | 51,569 | - |  |
| 1,789,896 | 1,757,718 | 1,748,703 | 1,679,232 |

## Notes

1 Mainly relates to the postassurance collaboration with AXA Life Insurance Singapore Private Limited.
2 Perpetual securities amounting to $\$ \$ 350$ million were issued by the Company on 2 March 2012. The perpetual securities are cumulative and distributions are at the option of the Company, subject to terms and conditions of the securities issue Based on FRS32 "Financial Instruments: Presentation", the perpetual securities are presented within equity.
(1)(b)(ii) In relation to the aggregate amount of the group's borrowings and debt securities.

|  | Mar-18 <br> $\mathbf{S \$ \prime 0 0 0}$ | Mar-17 <br> S ${ }^{\prime} 000$ |
| :--- | ---: | ---: |
| Amount repayable in one year or less, or on demand |  |  |
| - Borrowings (secured) | $\mathbf{6 , 4 7 5}$ | 14,043 |
| - Borrowings (unsecured) | $\mathbf{1 7 , 0 0 0}$ | 134,743 |
| Amount repayable after one year: |  |  |
| - Borrowings (secured) | $\mathbf{1 8 , 9 3 4}$ | 12,881 |
| - Borrowings (unsecured) | $\mathbf{2 0 1 , 5 6 9}$ | 202,318 |
| $\mathbf{2 4 3 , 9 7 8}$ | 363,985 |  |

The Group's unsecured borrowings comprised mainly S $\$ 200$ million 10-year Fixed Rate Notes issued in March 2010. The Fixed Rate Notes is listed on the SGX-ST and carry a fixed interest rate of $3.5 \%$ per annum.

## Details of any collateral.

Secured borrowings comprised bank loans and are secured over investment properties, other assets, or guaranteed by a director of a subsidiary with noncontrolling interests.
(1)(c) Statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

|  | The Group |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY2017/18 | FY2016/17 | FY2017/18 | FY2016/17 |
|  | Q4 | Q4 | Full Year | Full Year |
|  | S $\mathbf{\$}^{\prime} 000$ | S ${ }^{\prime} 000$ | S\$'000 | S\$'000 |
|  |  | (Restated)* |  | (Restated)* |
| Cash flows from operating activities |  |  |  |  |
| Total profit / (loss) | 20,548 | $(70,792)$ | 115,545 | 29,712 |
| Adjustments for: |  |  |  |  |
| Income tax expense / (credit) | 10,877 | $(1,766)$ | 30,659 | 25,233 |
| Allowance for doubtful debts and bad debts |  |  |  |  |
| (write back) / written off | (253) | 3,184 | 5,528 | 2,940 |
| Amortisation of deferred income | $(1,852)$ | $(2,269)$ | $(7,413)$ | $(8,173)$ |
| Amortisation of intangible assets | 2,466 | 3,806 | 9,705 | 7,691 |
| Depreciation | 13,261 | 12,304 | 51,044 | 43,834 |
| Fair value gain on investment properties | $(12,712)$ | $(108,744)$ | $(12,712)$ | $(108,744)$ |
| Losses / (gains) on sale of investments, property, plant and equipment | 268 | 663 | $(2,670)$ | $(4,577)$ |
| Loss / (gain) on derivative instruments | 3,578 | $(16,011)$ | $(1,845)$ | $(16,011)$ |
| Share option expenses | 851 | 569 | 1,359 | 3,351 |
| Interest expense | 1,837 | 2,336 | 8,573 | 8,846 |
| Interest income | $(1,064)$ | $(1,152)$ | $(4,686)$ | $(3,439)$ |
| Impairment of intangible assets, investments and property, plant and equipment | - | 215,063 | - | 215,063 |
| Share of loss of associated companies and joint venture | 6,168 | 1,881 | 3,099 | 1,177 |
|  | 23,425 | 109,864 | 80,641 | 167,191 |
| Operating cash flow before working capital changes | 43,973 | 39,072 | 196,186 | 196,903 |
| Changes in working capital, net of effects from acquisition and disposal of subsidiaries |  |  |  |  |
| Inventories | 3,464 | (11) | 3,491 | 49 |
| Trade and other receivables | $(25,689)$ | 11,777 | $(78,896)$ | $(7,807)$ |
| Trade and other payables | 30,807 | $(2,589)$ | 108,658 | 41,437 |
| Cash generated from operations | 52,555 | 48,249 | 229,439 | 230,582 |
| Income tax paid | (796) | (944) | $(31,196)$ | $(30,516)$ |
| Net cash provided by operating activities | 51,759 | 47,305 | 198,243 | 200,066 |
| Cash flows from investing activities |  |  |  |  |
| Additions to property, plant and equipment, investment properties and intangible assets | $(9,265)$ | $(35,661)$ | $(62,143)$ | $(199,767)$ |
| Contingent consideration paid in relation to acquisition |  |  |  |  |
| Disposal of a subsidiary, net of cash disposed of | - | - | - | $(1,568)$ |
| Dividends received from associated companies | 517 | 923 | 930 | 2,583 |
| Interest received | 1,036 | 735 | 5,042 | 2,682 |
| Investment in an associated company | (517) | (798) | (517) | (798) |
| Loan to an associated company | - | (323) | - | $(1,844)$ |
| Proceeds from sale of financial assets | 743 | - | 2,376 | - |
| Proceeds from disposal of property, plant and equipment | 399 | 82 | 9,285 | 1,976 |
| Proceeds on maturity of financial assets | - | 2,000 | - | 6,250 |
| Repayment of loans by associated companies | - | 11,542 | - | 18,147 |
| Net cash used in investing activities | $(7,087)$ | $(21,500)$ | $(48,757)$ | $(172,867)$ |
| Cash flows from financing activities |  |  |  |  |
| Acquisition of non-controlling interests | (527) | $(2,375)$ | (747) | $(2,375)$ |
| Distribution paid to perpetual securities | $(7,376)$ | $(7,376)$ | $(14,875)$ | $(14,875)$ |
| Dividends paid to shareholders | $(11,323)$ | $(11,368)$ | $(45,373)$ | $(119,548)$ |
| Interest paid | (295) | $(2,515)$ | $(6,443)$ | $(9,637)$ |
| Proceeds from issuance of ordinary shares | - | 185,943 | 6 | 189,605 |
| Purchase of treasury shares | $(4,470)$ | - | $(15,977)$ | - |
| Proceeds from re-issuance of treasury shares | 254 | - | 254 | - |
| Proceeds from bank loans | 39,768 | 15,029 | 320,694 | 537,060 |
| Proceeds from partial divestment of interest in a subsidiary | - | - | - | 85,643 |
| Repayment of bank loans | $(30,999)$ | $(65,583)$ | $(439,589)$ | $(453,098)$ |
| Net cash (used in) / provided by financing activities | $(14,968)$ | 111,755 | $(202,050)$ | 212,775 |
| Net increase / (decrease) in cash and cash equivalents | 29,704 | 137,560 | $(52,564)$ | 239,974 |
| Cash and cash equivalents at beginning of financial period / year | 284,346 | 229,054 | 366,614 | 126,640 |
| Cash and cash equivalents at end of financial period / year | 314,050 | 366,614 | 314,050 | 366,614 |

Significant non-cash transactions
In the current financial year, contingent consideration amounting to $\$ \$ 905,000$ (FY2016/17: S $2,060,000$ ) in relation to the acquisition of subsidiaries in prior financial years was settled by way of offset against escrow deposits for the acquisition of those subsidiaries.

* Figures in the comparative period last year have been adjusted to be consistent with the current year's presentation.
(1)(d)(i) Statement of changes in equity (for the issuer and group), together with a comparative statement for the corresponding period of the immediately preceding financial year.


## The Group - Q4

|  | Attributable to ordinary shareholders of the Company |  |  |  |  | Perpetual securities | Total | Noncontrolling $\frac{\text { interests }}{S \$^{\prime} 000}$ | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Share capital | Treasury shares | Retained earnings | Other reserves | Total |  |  |  |  |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 |  |  |
| Balance at 1 January 2018 | 638,762 | $(11,794)$ | 707,204 | 66,119 | 1,400,291 | 350,534 | 1,750,825 | 43,741 | 1,794,566 |
| Total comprehensive income / (loss) for the period | - | - | 23,946 | $(2,966)$ | 20,980 | - | 20,980 | $(3,059)$ | 17,921 |
| Transactions with owners, recognised directly in equity |  |  |  |  |  |  |  |  |  |
| Transfer of non-controlling interests of subsidiary to capital reserve | - | - | - | 60 | 60 | - | 60 | (60) | - |
| Acquisition of non-controlling interests | - | - | - | (251) | (251) | - | (251) | (276) | (527) |
| Distribution of perpetual securities | - | - | $(3,668)$ | - | $(3,668)$ | 3,668 | - | - | - |
| Distribution paid on perpetual securities | - | - | - | - | - | $(7,376)$ | $(7,376)$ | - | $(7,376)$ |
| Dividends | - | - | $(11,323)$ | - | $(11,323)$ | - | $(11,323)$ | - | $(11,323)$ |
| Employee share option scheme: |  |  |  |  |  |  |  |  |  |
| - Value of employee services | - | - | - | 851 | 851 | - | 851 | - | 851 |
| - Treasury shares re-issued | - | 241 | - | 13 | 254 | - | 254 | - | 254 |
| Purchase of new treasury shares | - | $(4,470)$ | - | - | $(\mathbf{4 , 4 7 0})$ | - | $(\mathbf{4 , 4 7 0})$ | - | $(\mathbf{4 , 4 7 0 )}$ |
| Total | - | $(4,229)$ | $(14,991)$ | 673 | $(18,547)$ | $(3,708)$ | $(22,255)$ | (336) | $(22,591)$ |
| Balance at 31 March 2018 | 638,762 | $(16,023)$ | 716,159 | 63,826 | 1,402,724 | 346,826 | 1,749,550 | 40,346 | 1,789,896 |
| Balance at 1 January 2017 | 452,679 | $(1,227)$ | 723,718 | 68,743 | 1,243,913 | 350,534 | 1,594,447 | 63,503 | 1,657,950 |
| Total comprehensive (loss) / income for the period | - | - | $(65,246)$ | 4,395 | $(60,851)$ | - | $(60,851)$ | $(4,490)$ | $(65,341)$ |
| Transactions with owners, recognised directly in equity |  |  |  |  |  |  |  |  |  |
| Reclassification | - | - | 6,571 | - | 6,571 | - | 6,571 | $(6,571)$ | - |
| Acquisition of non-controlling interests | - | - | - | $(1,599)$ | $(1,599)$ | - | $(1,599)$ | (776) | $(2,375)$ |
| Partial divestment of subsidiary | - | - | - | (187) | (187) | - | (187) | (97) | (284) |
| Distribution of perpetual securities | - | - | $(3,668)$ | - | $(3,668)$ | 3,668 | - | - | - |
| Distribution paid on perpetual securities | - | - | - | - | - | $(7,376)$ | $(7,376)$ | - | $(7,376)$ |
| Dividends | - | - | $(11,368)$ | - | $(11,368)$ | - | $(11,368)$ | - | $(11,368)$ |
| New shares issued | 183,960 | - | - | - | 183,960 | - | 183,960 | - | 183,960 |
| Employee share option scheme: <br> - Value of employee services <br> - New shares issued | 2,117 | - | - | 569 $(134)$ | 569 1,983 | - | 569 1,983 | - | 569 1,983 |
| Total | 186,077 | - | $(8,465)$ | $(1,351)$ | 176,261 | $(3,708)$ | 172,553 | $(7,444)$ | 165,109 |
| Balance at 31 March 2017 | 638,756 | $(1,227)$ | 650,007 | 71,787 | 1,359,323 | 346,826 | 1,706,149 | 51,569 | 1,757,718 |

## The Group - Full Year

|  | Attributable to ordinary shareholders of the Company |  |  |  |  | Perpetual securities |  | Noncontrolling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \begin{array}{c} \text { Share } \\ \text { capital } \end{array} \\ & \hline \mathrm{S} \$^{\prime} 000 \end{aligned}$ | Treasury shares S\$'000 | Retained earnings S\$'000 | Other reserves S\$'000 | $\frac{\text { Total }}{S \$^{\prime} 000}$ |  | $\underline{\text { Total }}$ S\$000 |  |  |
| Balance at 1 April 2017 | 638,756 | $(1,227)$ | 650,007 | 71,787 | 1,359,323 | 346,826 | 1,706,149 | 51,569 | 1,757,718 |
| Total comprehensive income / (loss) for the year | - | - | 126,400 | $(6,881)$ | 119,519 | - | 119,519 | $(10,849)$ | 108,670 |
| Transactions with owners, recognised directly in equity |  |  |  |  |  |  |  |  |  |
| Transfer of non-controlling interests of subsidiary to capital reserve | - | - | - | 60 | 60 | - | 60 | (60) | - |
| Acquisition of non-controlling interests | - | - | - | (433) | (433) | - | (433) | (314) | (747) |
| Adjustment to other reserves | - | - | - | $(1,139)$ | $(1,139)$ | - | $(1,139)$ | - | $(1,139)$ |
| Distribution of perpetual securities | - | - | $(14,875)$ | - | $(14,875)$ | 14,875 | - | - | - |
| Distribution paid on perpetual securities | - | - | - | - | - | $(14,875)$ | $(14,875)$ | - | $(14,875)$ |
| Dividends | - | - | $(45,373)$ | - | $(45,373)$ | - | $(45,373)$ | - | $(45,373)$ |
| Employee share option scheme: |  |  |  |  |  |  |  |  |  |
| - Value of employee services | - | - | - | 1,359 | 1,359 | - | 1,359 | - | 1,359 |
| - New shares issued | 6 | - | - | - | 6 | - | 6 | - | 6 |
| - Treasury shares re-issued | - | 1,181 | - | (927) | 254 | - | 254 | - | 254 |
| Purchase of new treasury shares | - | $(15,977)$ | - | - | $(15,977)$ | - | $(15,977)$ | - | $(15,977)$ |
| Total | 6 | $(14,796)$ | $(60,248)$ | $(1,080)$ | $(76,118)$ | - | $(76,118)$ | (374) | $(76,492)$ |
| Balance at 31 March 2018 | 638,762 | $(16,023)$ | 716,159 | 63,826 | 1,402,724 | 346,826 | 1,749,550 | 40,346 | 1,789,896 |
| Balance at 1 April 2016 | 448,775 | $(2,116)$ | 749,647 | 7,258 | 1,203,564 | 346,826 | 1,550,390 | 11,113 | 1,561,503 |
| Total comprehensive income / (loss) for the year | - | - | 33,403 | 24,605 | 58,008 | - | 58,008 | $(3,594)$ | 54,414 |
| Transactions with owners, recognised directly in equity |  |  |  |  |  |  |  |  |  |
| Reclassification | - | - | 6,571 | - | 6,571 | - | 6,571 | $(6,571)$ | - |
| Acquisition of non-controlling interests | - | - | - | $(1,599)$ | $(1,599)$ | - | $(1,599)$ | (776) | $(2,375)$ |
| Partial divestment of a subsidiary | - | - | $(5,191)$ | 39,437 | 34,246 | - | 34,246 | 51,397 | 85,643 |
| Distribution of perpetual securities | - | - | $(14,875)$ | - | $(14,875)$ | 14,875 | - | - | - |
| Distribution paid on perpetual securities | - | - | - | - | - | $(14,875)$ | $(14,875)$ | - | $(14,875)$ |
| Dividends | - | - | $(119,548)$ | - | $(119,548)$ | - | $(119,548)$ | - | $(119,548)$ |
| New shares issued | 183,960 | - | - | - | 183,960 | - | 183,960 | - | 183,960 |
| Employee share option scheme: |  |  |  |  |  |  |  |  |  |
| - Value of employee services | - | - | - | 3,351 | 3,351 | - | 3,351 | - | 3,351 |
| - New shares issued | 6,021 | - | - | (376) | 5,645 | - | 5,645 | - | 5,645 |
| - Treasury shares re-issued | - | 889 | - | (889) | - | - | - | - | - |
| Total | 189,981 | 889 | $(133,043)$ | 39,924 | 97,751 | - | 97,751 | 44,050 | 141,801 |
| Balance at 31 March 2017 | 638,756 | $(1,227)$ | 650,007 | 71,787 | 1,359,323 | 346,826 | 1,706,149 | 51,569 | 1,757,718 |

## The Company - Q4



## The Company - Full Year

|  | Attributable to ordinary shareholders of the Company |  |  |  |  | Perpetual securities | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Share <br> capital <br> S\$'000 | Treasury shares S\$'000 | Retained earnings S\$'000 | Other $\frac{\text { reserves }}{S \$^{\prime} 000}$ | $\frac{\text { Total }}{S \$^{\prime} 000}$ |  |  |
| Balance at 1 April 2017 | 638,756 | $(1,227)$ | 657,628 | 37,249 | 1,332,406 | 346,826 | 1,679,232 |
| Total comprehensive income for the year | - | - | 143,654 | 423 | 144,077 | - | 144,077 |
| Transactions with owners, recognised directly in equity |  |  |  |  |  |  |  |
| Distribution on perpetual securities | - | - | $(14,875)$ | - | $(14,875)$ | 14,875 | - |
| Distribution paid on perpetual securities | - | - | - | - | - | $(14,875)$ | $(14,875)$ |
| Dividends | - | - | $(45,373)$ | - | $(45,373)$ | - | $(45,373)$ |
| Employee share option scheme: |  |  |  |  |  |  |  |
| - Value of employee services | - | - | - | 1,359 | 1,359 | - | 1,359 |
| - New shares issued | 6 | - | - | - | 6 | - | 6 |
| - Treasury shares re-issued | - | 1,181 | - | (927) | 254 | - | 254 |
| Purchase of new treasury shares | - | $(15,977)$ | - | - | $(15,977)$ | - | $(15,977)$ |
| Total | 6 | $(14,796)$ | $(60,248)$ | 432 | $(74,606)$ | - | $(74,606)$ |
| Balance at 31 March 2018 | 638,762 | $(16,023)$ | 741,034 | 38,104 | 1,401,877 | 346,826 | 1,748,703 |
| Balance at 1 April 2016 | 448,775 | $(2,116)$ | 780,232 | 34,713 | 1,261,604 | 346,826 | 1,608,430 |
| Total comprehensive income for the year | - | - | 11,819 | 450 | 12,269 | - | 12,269 |
| Transactions with owners, recognised directly in equity |  |  |  |  |  |  |  |
| Distribution on perpetual securities | - | - | $(14,875)$ | - | $(14,875)$ | 14,875 | - |
| Distribution paid on perpetual securities | - | - | - | - | - | $(14,875)$ | $(14,875)$ |
| Dividends | - | - | $(119,548)$ | - | $(119,548)$ | - | $(119,548)$ |
| New shares issued | 183,960 | - | - | - | 183,960 | - | 183,960 |
| Employee share option scheme: |  |  |  |  |  |  |  |
| - Value of employee services | - | - | - | 3,351 | 3,351 | - | 3,351 |
| - New shares issued | 6,021 | - | - | (376) | 5,645 | - | 5,645 |
| - Treasury shares re-issued | - | 889 | - | (889) | - | - | - |
| Total | 189,981 | 889 | $(134,423)$ | 2,086 | 58,533 | - | 58,533 |
| Balance at 31 March 2017 | 638,756 | $(1,227)$ | 657,628 | 37,249 | 1,332,406 | 346,826 | 1,679,232 |

(1)(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

During the 4th quarter ended 31 March 2018, no share was issued under the Singapore Post Share Option Scheme.

As at 31 March 2018, there were unexercised options for 23,549,000 (31 March 2017: $39,431,000$ ) unissued ordinary shares under the Singapore Post Share Option Scheme (including Performance Option Plan but excluding Restricted Share Plan) and unvested shares for 2,705,712 (31 March 2017: 2,655,087) unissued ordinary shares under the Restricted Share Plan.

As at 31 March 2018, the Company held 12,326,805 treasury shares (31 March 2017: 1,181,409).
(1)(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

As at 31 March 2018, total issued shares excluding treasury shares were 2,262,762,720 (31 March 2017: 2,273,903,116).
(1)(d)(iv) A statement showing all sales, transfers, disposal, cancellation and / or use of treasury shares as at end of the current financial period reported on.

During the 4th quarter ended 31 March 2018, the Company re-issued 231,000 treasury shares at prices ranging from $\mathbf{S} \$ 1.03$ to $\mathbf{S} \$ 1.35$ upon the exercise of options granted under the Singapore Post Share Option Scheme.
(2) Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited nor reviewed.
(3) Where figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

Not applicable.
(4) Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed under paragraph 5 below, the Group has applied the same accounting policies and methods of computation in the financial statements for the current reporting period compared with the audited financial statements for the financial year ended 31 March 2017.
(5) If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

On 1 April 2017, the Group adopted the new or amended FRS and Interpretations to FRS ("INT FRS") that are mandatory for application from that date. Changes to the Group's accounting policies have been made as required, in accordance with the transitional provisions in the respective FRS and INT FRS

The adoption of these new or amended FRS and INT FRS did not result in substantial changes to the Group's and Company's accounting policies and had no material effect on the amounts reported for the current or prior financial years.
(6) Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

\left.|  | The Group |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | FY2017/18 | QY2016/17 | FY2017/18 | FY2016/17 |
| Full Year |  |  |  |  |$\right)$| Full Year |
| :---: |

(7) Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the current financial period reported on and immediately preceding financial year.

|  | The Group |  | The Company |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Mar-18 | Mar-17 | Mar-18 | Mar-17 |
| Net asset value per ordinary share based on issued share capital of the Company at the end of the financial period (cents) | 77.32 | 75.03 | 77.28 | 73.85 |
|  | The Group |  | The Company |  |
|  | Mar-18 | Mar-17 | Mar-18 | Mar-17 |
| Ordinary equity per ordinary share based on issued share capital of the Company at the end of the financial period (cents) | 61.99 | 59.78 | 61.95 | 58.60 |

(8) Review of the performance of the group.

## Fourth Quarter And Full Year Ended 31 March 2018

Revenue

|  | FY17/18 | FY16/17 |  | FY17/18 | FY16/17 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4 | Q4 | Variance | Full Year | Full Year | Variance |
|  | S $\mathbf{\$}^{\prime} 000$ | S $\mathbf{\$}^{\prime} 000$ | \% | S\$'000 | S\$'000 | \% |
|  | (Restated)* |  |  |  | (Restated)* |  |
| Postal | 161,732 | 136,802 | 18.2\% | 625,900 | 544,141 | 15.0\% |
| Logistics | 157,862 | 154,736 | 2.0\% | 663,891 | 636,801 | 4.3\% |
| eCommerce | 65,308 | 56,440 | 15.7\% | 265,611 | 266,344 | (0.3\%) |
| Inter-segment eliminations* | $(17,366)$ | $(24,221)$ | 28.3\% | $(91,303)$ | $(99,522)$ | 8.3\% |
| Total | 367,536 | 323,757 | 13.5\% | 1,464,099 | 1,347,764 | 8.6\% |

Inter-segment eliminations relate to the elimination of inter-segment billings for internal services to better reflect the profitability of each business segment

* Figures in the comparative period last year have been adjusted to be consistent with the current year's presentation

Group revenue rose $13.5 \%$ for the fourth quarter ("Q4") and $8.6 \%$ for the full year ended 31 March 2018, with growth from the Postal and Logistics segments.

In the Postal segment, revenue rose $18.2 \%$ in Q4 and $15.0 \%$ for the full year as strong growth in International mail revenue helped offset the decline in Domestic mail revenue.

International mail revenue rose $37.4 \%$ for the full year to $\$ \$ 369.0$ million, driven by higher cross-border eCommerce deliveries, in particular from the Alibaba Group.

Domestic mail revenue declined $6.6 \%$ for the full year to $\mathrm{S} \$ 229.4$ million, due to lower letter mail volumes with the continued migration towards electronic forms of communication.

In the Logistics segment, revenue increased $2.0 \%$ in Q4 and $4.3 \%$ for the full year. This was driven by higher last-mile eCommerce delivery volumes in Singapore and Australia for SP Parcels and Couriers Please respectively, as well as higher freight forwarding volumes for Famous Group.

However, the above growth was partially offset by revenue decline at Quantium Solutions, which faced competitive pressures at its Hong Kong operations. This negated the improved performance for Quantium Solutions Singapore from higher utilisation at the Regional eCommerce Logistics Hub.

In the eCommerce segment, revenue rose $15.7 \%$ in Q4 and was stable for the full year.

Despite the loss of two major customers as disclosed last year, TradeGlobal registered revenue growth of $38.5 \%$ in Q4 and $3.7 \%$ for the full year through the addition of new customers.

Revenue from Jagged Peak's merchant of record ("MOR") service is presented on a net basis for the quarter and full year ended 31 March 2018, compared to a gross basis previously. Figures for prior periods have been adjusted to be consistent with the current presentation.

## Other Income

Rental and property-related income rose $58.1 \%$ in Q4 due to rental income from the SingPost Centre retail mall which opened in October 2017.

Committed occupancy for the mall improved to 95.6 \% as at 31 March 2018, from $85.9 \%$ as at 31 December 2017.

Miscellaneous other income was $\mathbf{S} \$ 2.0$ million in Q 4 , compared to $\mathrm{S} \$ 7.3$ million in the corresponding period last year, which recorded higher gains on trade-related foreign exchange differences.

## Total Expenses

Total expenses increased $11.7 \%$ in Q4 and $11.1 \%$ for the full year, largely due to the increase in volume-related expenses, as the Group seeks to grow eCommerce volumes to benefit from economies of scale from operating leverage.

In Q4, expenses growth of $11.7 \%$ was lower than revenue growth of $13.5 \%$, as cost management initiatives started to deliver results.

Labour and related expenses declined marginally by $0.7 \%$ in Q4 and $0.1 \%$ for the full year, on cost management initiatives.

Volume-related expenses remain the largest cost component for the Group, and rose $22.0 \%$ in Q4 and $15.8 \%$ for the full year. This was due to higher International mail terminal dues and air conveyance expenses in line with higher volumes, as well as higher outsourced services mainly due to our US businesses.

Administrative and other expenses rose $12.6 \%$ in Q4 and $7.2 \%$ for the full year, largely due to higher professional fees.

Depreciation and amortisation expenses were higher by $19.1 \%$ for the full year, due largely to higher depreciation costs at the Regional eCommerce Logistics Hub and higher amortisation of intangible assets for TradeGlobal with the shortening of amortisation period of customer relationships from 18 years to 7 years.

Selling expenses was lower by $46.1 \%$ in Q4 due to a doubtful debt provision in the same period last year. For the full year, selling expenses was lower by $1.5 \%$ due largely to lower selling and promotional expenses.

Finance expenses declined $33.8 \%$ in Q4 to $\mathrm{S} \$ 3.6$ million with lower interest expense on short-term borrowings. For the full year, finance expense rose to $\mathbf{S} \$ 13.4$ million due largely to unfavourable non-trade related foreign exchange differences.

Operating Profit


[^0]N.M. Not meaningful

Operating profit before exceptional items rose $18.0 \%$ in Q4, and declined $2.4 \%$ for the full year.

Postal operating profit declined $9.8 \%$ in Q4 and $4.0 \%$ for the full year. Although contribution from International mail rose, this was insufficient to offset the decline in Domestic mail operating profit.

Changes in the international terminal dues system took effect in Q4 and margin for the International mail business was impacted during the quarter as the industry went through a period of adjustment. The Group had put in place mitigating measures which helped reduce the adverse impact. The full extent of these measures will come into effect progressively over the next few quarters.

In Logistics, operating profit rose $108.7 \%$ in Q4, which reflects improved contributions from our last-mile entities in Singapore and Australia, SP Parcels and Couriers Please respectively, as well as higher earnings from Famous Group.

There was strong growth in last-mile delivery volumes for SP Parcels on increased collaboration with some of the top eCommerce market-places in Singapore and the region. At the Regional eCommerce Logistics Hub, parcel sorting utilisation levels rose with higher daily parcel volumes, while warehousing and fulfilment activities rose with continued addition of new customers and expansion for existing ones.

For the full year, Logistics operating profit declined 56.0\%, impacted by the competitive pressures at Quantium Solutions Hong Kong, as well as a doubtful debt provision for a key customer in Q2.

In the eCommerce segment, the US businesses' performance improved as management executed on the turnaround business plan for TradeGlobal, which grew revenue and demonstrated good cost controls, in particular over the peak period.

As a result, eCommerce segment's operating losses narrowed significantly by $61.3 \%$ in Q4 and $50.6 \%$ for the full year.

Under Property, operating profit rose $101.8 \%$ in Q4 to $\mathrm{S} \$ 11.6$ million, boosted by rental income from the SingPost Centre retail mall which re-opened on 9 October 2017 after a period of redevelopment. For the full year, Property operating profit rose $16.8 \%$ to $S \$ 36.3$ million.

In the Others category, the negative movement for Q 4 was due to higher professional fees as well as lower gains on trade-related foreign exchange differences compared to the same period last year. For the full year, the movement was due largely to higher professional fees.

## Exceptional items

In Q4, the Group recorded an exceptional gain of S $\$ 8.7$ million. This was due to fair value gains on investment properties of $\$ 12.7$ million, mainly for SingPost Centre building, partially offset by fair value loss on warrants from an associated company.

For Q4 last year, the Group recorded an exceptional loss of $\mathrm{S} \$ 93.1$ million. This was largely due to an impairment charge of $\mathrm{S} \$ 208.6$ million comprising largely TradeGlobal, Postea and Toh Guan building, partially offset by fair value gain on investment properties of S $\$ 108.7$ million, mainly for SingPost Centre building.

For the full year, the Group recorded an exceptional gain of $\mathbf{S} \$ 14.5$ million compared to an exceptional loss of $S \$ 88.7$ million last year.

## Share of results of associated companies and joint ventures

Share of results of associated companies and joint ventures declined for Q4 and full year, largely due to 4PX, which incurred higher expenses as it continues to invest for growth.

In Q4, income tax expense was $\$ \$ 10.9$ million compared to a tax credit in the corresponding period last year, which had the benefit of a write-back of deferred tax liability of $\$ \$ 6.4$ million. For the full year, income tax expense rose $21.5 \%$ due to higher tax provisioning and lower government tax incentives.

## Net Profit and Underlying Net Profit

Net profit attributable to equity holders improved to $\$ \$ 23.9$ million in Q4 from a loss of $\mathrm{S} \$ 65.2$ million in the same period last year, due to the absence of impairment charges in exceptional items. For the full year, net profit attributable to equity holders rose $278.4 \%$ to $\$ \$ 126.4$ million.

Excluding exceptional items, underlying net profit declined $28.6 \%$ to $\$ \$ 15.3$ million for Q4, as the improved operating profit performance was offset by lower associates' contribution and higher tax provision.

For the full year, underlying net profit declined $9.2 \%$ to $\mathbf{S} \$ 105.0$ million, largely due to lower operating profit from the Logistics segment.

## Statement of Financial Position

The Group's total assets amounted to $\mathrm{S} \$ 2.7$ billion as at 31 March 2018, slightly higher than as at 31 March 2017, due largely to higher trade and other receivables from increased eCommerce volumes, partially offset by lower cash and cash equivalents used to pay down short-term borrowings.

Total liabilities were S $\$ 934.8$ million as at 31 March 2018, compared to $\mathbf{S} \$ 958.9$ million as at 31 March 2017, due largely to lower borrowings which decreased from S $\$ 364.0$ million as at 31 March 2017 to $\mathbf{S} \$ 244.0$ million as at 31 March 2018. A foreign subsidiary has tax-related contingent liabilities which are yet to be determined.

Total trade and other payables increased to $\mathrm{S} \$ 549.3$ million as at 31 March 2018, from $\mathrm{S} \$ 439.5$ million as at 31 March 2017, due largely to higher trade payables with regards to international mail terminal dues and conveyance costs, in line with higher international mail revenue over the same period.

As at 31 March 2018, the Group was in a net cash position of $\mathrm{S} \$ 70.1$ million, compared to $\$ \$ 2.6$ million as at 31 March 2017.

Interest coverage ratio stands at 25.2 times compared to 13.3 times as at 31 March 2017.

Ordinary shareholders' equity was slightly higher at $\$ \$ 1.4$ billion as at 31 March 2018, compared to 31 March 2017 due to retained profit for the period.

## Cash Flow

Net cash inflow from operating activities for the full year was largely stable at S $\$ 198.2$ million, compared to $\$ \$ 200.1$ million last year.

With the completion of the SingPost Centre retail mall redevelopment and the Regional eCommerce Logistics Hub, capital expenditure declined to $\mathbf{S} \$ 62.1$ million for the full year, compared to $\mathbf{S} \$ 199.8$ million last year.

As a result, net cash outflow for investing activities for the full year declined to S $\$ 48.8$ million compared to $\mathrm{S} \$ 172.9$ million last year.

Net cash outflow from financing activities for the full year was $\mathrm{S} \$ 202.1$ million, compared to inflow of $\mathbf{S} \$ 212.8$ million last year. This was due to net repayment of short-term borrowings of S $\$ 118.9$ million, compared to net inflow from borrowings last year. Last year, the Group also recorded proceeds from issuance of ordinary shares and partial divestment of interest in a subsidiary to the Alibaba Group.
(9) Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.
(10) A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The Group is well-positioned to benefit from the strong growth in global eCommerce and last-mile deliveries.

The Group expects to further benefit from the integration of its eCommerce businesses.

Domestic mail volumes are expected to trend downwards while International mail is expected to grow on the strength of eCommerce. Blended margin is expected to decline with the change in mix.

The Group is undergoing structural cost transformation to optimise its cost base.

## (11) Dividends

## Current financial period reported on

Final dividend
In relation to financial year ended 31 March 2018, the Board of Directors has proposed a final dividend of 2.0 cents per ordinary share (tax exempt one-tier).

The final dividend, if approved by shareholders of the Company at the Annual General Meeting ("AGM"), will be paid on 31 July 2018.

Including the proposed final dividend, total dividend for the financial year would be 3.5 cents, which represents a payout ratio of $76 \%$ of underlying net profit.

The transfer book and register of members of the Company will be closed on 19 July 2018 for the preparation of dividend warrants. Duly completed registrable transfers of the ordinary shares in the capital of the Company received by the Company's registrar up to 5.00 pm on 18 July 2018 will be registered to determine members' entitlements to the dividend.

Corresponding period of the immediately preceding financial year

Final dividend
A final tax exempt one-tier dividend of 0.5 cent per ordinary share in relation to the financial year ended 31 March 2017 was proposed on 12 May 2017 and approved at the AGM on 20 July 2017. This dividend was paid on 10 August 2017.
(12) If no dividend has been declared (recommended), a statement to that effect.

Not applicable.

## PART II ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

(13) Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

Management has determined the operating segments based on the reports reviewed by the Group Chief Executive Officer and Group Chief Financial Officer ("Chief Operating Decision Maker" or "CODM") that are used to make strategic decisions.

The CODM considers the business from a business segment perspective. The Group has reclassified the reporting of certain business units into four business segments, namely Postal, Logistics, eCommerce and Property. Management manages and monitors the business in these primary business areas:

- Postal - Postal segment provides comprehensive services for collecting, sorting, transporting and distributing domestic and international mail as well as sale of philatelic products, agency services and financial services. International mail service covers the handling of incoming international mail and outgoing international mail. Mail division also offers ePost hybrid mail service which integrates electronic data communication with traditional mail.
- Logistics - Logistics segment provides a diverse range of logistics solutions, comprising freight, warehousing, domestic and international distribution, and delivery services. The services include eCommerce logistics, warehousing, fulfilment and distribution, and other value-added services (Quantium Solutions), parcel delivery (SP Parcels), freight forwarding (Famous Group) and self-storage solutions (General Storage).
- eCommerce - eCommerce segment provides front-end eCommerce solutions.
- Property - Property segment provides commercial property rental.

Other operations include unallocated corporate overhead items and trade-related translation differences, as they are not included in the reports provided to the CODM. The results of these operations are included in the "All others segments" column.

In line with the change in reporting structure of the Group as set out above, segment information for the financial year ended 31 March 2017 has been restated to conform to current year's presentation.

The segment information provided to the CODM for the reportable segments for the years ended 31 March 2018 and 31 March 2017 are as follows:

|  | $\frac{\text { Postal }}{\text { S } \$ \mathbf{\$ 0 0}}$ | $\frac{\text { Logistics }}{\text { S } \$^{\prime} 000}$ | $\frac{\text { eCom }}{\text { s } \$ \mathbf{\$ 0 0 0}}$ | $\frac{\text { Property }}{\text { S } \$ \mathbf{0 0 0}}$ | All other $\frac{\text { segments }}{\text { S } \$^{\prime} 000}$ | Eliminations <br> S\$'000 | $\frac{\text { Total }}{S \$ \$^{\prime} 000}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |
| - External | 609,782 | 588,716 | 265,601 | - | - | - | 1,464,099 |
| - Inter-segment | 16,118 | 75,175 | 10 | - | - | $(91,303)$ | - |
|  | 625,900 | 663,891 | 265,611 | - | - | $(91,303)$ | 1,464,099 |
| Other income and gains (net) |  |  |  |  |  |  |  |
| - Rental, property-related and miscellaneous income |  |  |  |  |  |  |  |
| - External | 1,046 | 990 | 2,758 | 37,114 | 16,937 | - | 58,845 |
| - Inter-segment | - | - | - | 32,414 | - | $(32,414)$ | - |
|  | 1,046 | 990 | 2,758 | 69,528 | 16,937 | $(32,414)$ | 58,845 |
| Operating profit/(loss) | 144,627 | 10,386 | $(16,696)$ | 36,331 | $(31,142)$ | - | 143,506 |
| Depreciation and amortisation | 9,088 | 11,587 | 20,508 | 15,843 | 3,723 | - | 60,749 |
| Segment assets | 225,865 | 623,000 | 159,595 | 1,315,208 | 93,802 | - | 2,417,470 |

Segment assets includes:
Investment in associated

| companies | - | 52,984 | - | - | 61,941 | - | 114,925 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Intangible assets | - | 314,295 | 71,435 | - | - | - | 385,730 |
| Additions to: |  |  |  |  |  |  |  |
| - Property, plant and equipment | 6,349 | 4,465 | 4,941 | 6,133 | 12,265 | - | 34,153 |
| - Investment properties | - | - | - | 32,691 | - | - | 32,691 |
|  | $\frac{\text { Postal }}{\text { S } \$ \mathbf{0 0 0}}$ | $\frac{\text { Logistics }}{\text { S } \$ \mathbf{0 0 0}}$ | $\frac{\mathrm{eCom}}{\mathrm{~s} \${ }^{\prime} 000}$ | $\frac{\text { Property }}{\mathbf{S} \$ \mathbf{0 0 0}}$ | All other $\frac{\text { segments }}{\text { S } \$^{\prime} 000}$ | $\frac{\text { Eliminations }}{\mathbf{S} \$ \mathbf{0 0 0}}$ | $\frac{\text { Total }}{\mathbf{S} \${ }^{\prime} 000}$ |
| $\begin{aligned} & 2017 \\ & \text { (Restated)* } \end{aligned}$ |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |
| - External | 518,637 | 562,785 | 266,342 | - | - | - | 1,347,764 |
| - Inter-segment | 25,504 | 74,016 | 2 | - | - | $(99,522)$ |  |
|  | 544,141 | 636,801 | 266,344 | - | - | $(99,522)$ | 1,347,764 |

Other income and gains (net)

- Rental, property-related and miscellaneous income
- External
- Inter-segment

| 1,105 | 2,900 | 317 | 41,188 | 841 | - | 46,351 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - | - | - | 30,326 | - | $(30,326)$ | - |
| 1,105 | 2,900 | 317 | 71,514 | 841 | $(30,326)$ | 46,351 |
|  |  |  |  |  |  |  |
| 150,707 | 23,596 | $(33,790)$ | 31,097 | $(24,600)$ |  | 147,010 |
|  |  |  |  |  |  |  |
| 9,249 | 9,419 | 15,857 | 13,383 | 3,110 | - | 51,018 |
| 148,449 | 667,109 | 183,743 | $1,282,089$ | 81,604 | - | $2,362,994$ |

Segment assets includes:
Investment in associated

| companies | - | 62,367 | - | - | 55,416 | - | 117,783 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Intangible assets | - | 321,074 | 79,609 | - | - | - | 400,683 |
| Additions to: |  |  |  |  |  |  |  |
| - Property, plant and equipment | 6,693 | 13,595 | 21,171 | 52,877 | 11,289 | - | 105,625 |
| - Investment properties | - | - | - | 97,818 | - | - | 97,818 |

[^1]Sales between segments are carried out at arm's length. The revenue from external parties reported to the CODM is measured in a manner consistent with that in the statement of comprehensive income.
(a) Reconciliation of segment profits

The CODM assesses the performance of the operating segments based on a measure of operating profit, which is profit before interest, tax and share of results of associated companies and joint venture. Interest income and finance expenses are not allocated to segments.

A reconciliation of operating profit to profit before tax is provided as follows:

|  | $\mathbf{2 0 1 8}$ <br> $\mathbf{S \$ \prime 0 0 0}$ | 2017 <br> S $\$^{\prime} 000$ <br> (Restated)* |
| :--- | :---: | :---: |
|  |  | $\mathbf{1 7 4 , 6 4 8}$ |
| Operating profit for reportable segments | $\mathbf{( 3 1 , 1 4 2 )}$ | $(24,600)$ |
| Other segments operating loss | $\mathbf{1 4 , 5 2 2}$ | $(88,653)$ |
| Exceptional items | $\mathbf{( 1 3 , 4 1 1 )}$ | $(5,674)$ |
| Finance expenses | $\mathbf{4 , 6 8 6}$ | 3,439 |
| Interest income | $\mathbf{( 3 , 0 9 9 )}$ | $(1,177)$ |
| Share of loss of associated companies and joint venture | $\mathbf{1 4 6 , 2 0 4}$ | 54,945 |
| Profit before tax |  |  |

* Figures in the comparative period last year have been adjusted to be consistent with the current year's presentation.
(b) Reconciliation of segment assets

Reportable segments' assets are reconciled to total assets as follows:

Segment assets are measured in a manner consistent with that of the financial statements. The CODM does not review balance sheet items by reportable segments, but rather monitors them at the Group level. All assets are allocated to reportable segments other than derivative financial instruments and financial assets. Cash and cash equivalents are allocated to reportable segments where applicable.

|  | $\begin{gathered} 2018 \\ \mathrm{~S} \$ \mathbf{0} 000 \end{gathered}$ | $\begin{gathered} 2017 \\ \text { S\$'000 } \\ \text { (Restated)* } \end{gathered}$ |
| :---: | :---: | :---: |
| Segment assets for reportable segments | 2,323,668 | 2,281,390 |
| Other segments assets | 93,802 | 81,604 |
| Unallocated: |  |  |
| Cash and cash equivalents | 250,259 | 297,808 |
| Financial assets | 37,122 | 39,702 |
| Derivative financial instruments | 19,856 | 16,079 |
| Total assets | 2,724,707 | 2,716,583 |

[^2](c) Revenue from major products and services

Revenue from external customers is derived from the provision of mail, logistics solution, agency and financial services and front-end ecommerce solutions.

|  | $\mathbf{2 0 1 8}$ <br> $\mathbf{S \$ \prime 0 0 0}$ | 2017 <br> S $\$^{\prime} 000$ |
| :--- | ---: | ---: |
| (Restated)* |  |  |

* Figures in the comparative period last year have been adjusted to be consistent with the current year's presentation.
(d) Geographical information

The Group's three business segments operate in four main geographical areas:

- Singapore - the Company is headquartered and has operations in Singapore where $53 \%(2017: 50 \%)$ of its revenues are generated. The operations in this area comprise principally of the core postal business, post office products and services, courier activities and investment holding.
- The United States - the operations in this area are principally front-end related ecommerce businesses.
- Australia - The operations in this area are principally delivery services and ecommerce logistics solutions.
- Other countries - the operations include warehousing and logistics delivery in Japan and Hong Kong, and freight forwarding businesses in Europe and New Zealand.

|  | Revenue |  |
| :--- | ---: | ---: |
|  | FY2017/18 <br> S\$'000 | FY2016/17 <br> S $\$^{\prime} 000$ <br> (Restated)* |
|  |  |  |
| Singapore | $\mathbf{7 7 0 , 3 6 9}$ | 667,474 |
| The United States | $\mathbf{2 3 5 , 8 1 1}$ | 235,599 |
| Australia | $\mathbf{1 9 4 , 2 4 1}$ | 188,087 |
| Other countries | $\mathbf{2 6 3 , 6 7 8}$ | 256,604 |
| $\mathbf{1 , 4 6 4 , 0 9 9}$ | $1,347,764$ |  |

* Figures in the comparative period last year have been adjusted to be consistent with the current year's presentation.

The geographical information on the Group's non-current assets is not presented as it is not used for segmental reporting purposes.
(14) In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Please refer to paragraph 8.
(15) A breakdown of sales.

|  | FY2017/18 <br> $\mathbf{S \$ \prime 0 0 0}$ | The Group <br> FY2016/17 <br> $\mathbf{S \$ \prime 0 0 0}$ <br> (Restated)* | Variance <br> $\%$ |
| :--- | ---: | ---: | ---: |
| (a) Sales reported for the first half year | $\mathbf{7 0 0 , 5 7 7}$ | 654,835 | $7.0 \%$ |
| (b) Total profit after tax before deducting <br> minority interest reported for the first half <br> year | $\mathbf{5 3 , 0 0 9}$ | 69,456 | $(23.7 \%)$ |
| (c) Sales reported for the second half year |  |  |  |
| (d) Total profit after tax before deducting <br> minority interest reported for the second <br> half year | $\mathbf{7 6 3 , 5 2 2}$ | 692,929 | $10.2 \%$ |

* Figures in the comparative period last year have been adjusted to be consistent with the current year's presentation.
(16) A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

| Group and |  |
| :---: | ---: |
| Company |  |
| FY2017/18 | FY2016/17 |
| $\mathbf{S \$ \prime 0 0 0}$ | S $\$^{\prime} 000$ |

Ordinary dividends paid
Final exempt (one-tier) dividend paid in respect of the previous financial year of 0.5 cent per share (2017: 2.5 cents)

11,357 54,075
Interim exempt (one-tier) dividend paid in respect of the first quarter of current financial year of 0.5 cent per share (2017: 1.5 cents)
Interim exempt (one-tier) dividend paid in respect of the second quarter of current financial year of 0.5 cent per share (2017: 1.0 cent)

11,337 21,648
Interim exempt (one-tier) dividend paid in respect of the third quarter of current financial year of 0.5 cent per share (2017: 0.5 cent)

| $\mathbf{1 1 , 3 2 3}$ | 11,368 |
| ---: | ---: |
| $\mathbf{4 5 , 3 7 3}$ | 119,548 |

## (17) Interested Person Transactions

During the fourth quarter and full year ended 31 March 2018, the following interested person transactions were entered into by the Group:

|  | Aggregate value of all interested person transactions during the financial period (excluding transactions less than $\mathbf{S} \mathbf{1 0 0 , 0 0 0}$ and transactions conducted under shareholders' mandate pursuant to Rule 920) |  | Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than $\mathbf{\$} \mathbf{\$ 1 0 0 , 0 0 0}$ ) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY2017/18 | FY2016/17 | FY2017/18 | FY2016/17 |
|  | Q4 | Q4 | Q4 | Q4 |
|  | S $\mathbf{\$}^{\prime} \mathbf{0 0 0}$ | S\$'000 | S \$ $\mathbf{0 0 0}$ | S\$'000 |
| Sales |  |  |  |  |
| SP Services Ltd | - | - | 1,223 | 1,157 |
|  | - | - | 1,223 | 1,157 |
| Purchases |  |  |  |  |
| CapitaLand Group | - | - | - | 10,920* |
| HarbourFront Centre Pte Ltd | - | - | - | 490* |
| Singapore Technologies Engineering Ltd | - | - | 127 | - |
| Singapore Telecommunications Group | - | - | - | 724* |
|  | - | - | 127 | 12,134 |
| Total interested person transactions | - | - | 1,350 | 13,291 |


|  | Aggregate value of all interested person transactions during the financial period (excluding transactions less than $\mathbf{S} \$ 100,000$ and transactions conducted under shareholders' mandate pursuant to Rule 920) |  | Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than $\mathbf{\$ 1 0 0 , 0 0 0}$ ) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY2017/18 Full Year S\$'000 | $\begin{array}{r} \text { FY2016/17 } \\ \text { Full Year } \\ \text { S } \${ }^{\prime} 000 \end{array}$ | FY2017/18 Full Year S\$'000 | FY2016/17 Full Year S\$'000 |
| Sales |  |  |  |  |
| Mediacorp Group | - | - | 370* | - |
| Singapore Telecommunications Group | - | - | 1,684 | 14,366* |
| SP Services Ltd | - | - | 1,223 | 1,157 |
| Starhub Group | - | - | 638 | 759 |
|  | - | - | 3,915 | 16,282 |
| Purchases |  |  |  |  |
| CapitaLand Group | - | - | - | 10,920* |
| Certis Cisco Group | - | - | - | 450 |
| HarbourFront Centre Pte Ltd | - | - | - | 490* |
| PSA Corporation | - | - | 1,518* | - |
| SembCorp Group | - | - | - | 5,524* |
| Singapore Airlines Group | - | - | 4,248 | 4,588 |
| Singapore Technologies Engineering Ltd | - | - | 127 | - |
| Singapore Telecommunications Group | - | - | 499* | 724* |
| SMRT Group | - | - | 1,404* | - |
|  | - | - | 7,796 | 22,696 |
| Total interested person transactions | - | - | 11,711 | 38,978 |

Note
All the transactions set out in the above table were based on the Group's interested person transactions register. They were either based on contractual values for the duration of the contracts (which vary from 2 months to 3 years) or annual values for openended contracts.
*Include contracts of duration exceeding one year.
(18) Confirmation by the Board pursuant to rule 720(1) of the Listing Manual

The Board had received undertakings from all its directors and executive officers in the format as set out in Appendix 7.7 in pursuant to Rule 720(1) of the listing manual of the Singapore Exchange Securities Trading Limited.
(19) Report of persons occupying managerial positions who are related to a director, chief executive officer or substantial shareholder

Pursuant to Rule 704(13) of the Listing Manual of the Singapore Exchange Securities Trading Limited, the Company confirms that there is no person occupying a managerial position in the Company or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the Company.


## Agenda

## FY2017/18 \& Q4 Financials

## Cash flow and Balance sheet

## Segmental results

## Business \& corporate updates

## Summary

The following presentation contains forward looking statements by the management of Singapore Post Limited ("SingPost") relating to financial trends for future periods, compared to the results for previous periods. Some of the statements contained in this presentation that are not historical facts are statements of future expectations with respect to the financial conditions, results of operations and businesses, and related plans and objectives. Forward looking information is based on management's current views and assumptions including, but not limited to, prevailing economic and market conditions. These statements involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those in the statements as originally made. Such statements are not, and should not be construed as a representation as to future performance of SingPost. In particular, such targets should not be regarded as a forecast or projection of future performance of SingPost. It should be noted that the actual performance of SingPost may vary significantly from such statements.
" $\$$ " means Singapore dollars unless otherwise indicated.

FY2017/18 P\&L, \$M
YoY

|  | FY17/18 | FY16/17 | \% change |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | 1,464.1 | 1,347.8 | +8.6\% | - Revenue growth driven by higher eCommerce-related activities |
| Other income and gains (net) |  |  |  |  |
| Rental and property-related income | 47.5 | 36.6 | +29.9\% | - Boosted by rental income from |
| Miscellaneous | 11.3 | 9.8 | +16.0\% | SingPost Centre retail mall which |
| Total expenses | 1,388.2 | 1,249.3 | +11.1\% | - Exceptional losses last year were largely due to impairment charges |
| Operating profit before exceptional items | 143.5 | 147.0 | (2.4\%) |  |
| Exceptional items | 14.5 | (88.7) | N.M. | $\int\left[\begin{array}{l} \text { Net profit rose } 278.4 \% \\ \begin{array}{l} \text { Excluding exceptional \& one-off } \\ \text { items, underlying net profit } \\ \text { declined } 9.2 \% \text { largely due to } \\ \text { lower Logistics contribution } \end{array} \end{array}\right.$ |
| Share of associated companies \& JVs | (3.1) | (1.2) | (163.3\%) |  |
| Net profit attributable to equity holders | 126.4 | 33.4 | +278.4\% |  |
| Underlying net profit | 105.0 | 115.6 | (9.2\%) |  |

## Revenue movement

FY2016/17 vs. FY2017/18 Revenue performance, \$M

|  | (0.3\%) | Stable despite the loss of two major customers as <br> previously disclosed, as TradeGlobal added new <br> customers over the year |  |  |
| :--- | :--- | :--- | :--- | :--- |
| eCommerce | Logistics | 636.8 |  |  |

## Operating expenses

Total expenses FY2017/18 breakdown, \$M

|  | FY17/18 | FY16/17 | YoY \% change |  |
| :---: | :---: | :---: | :---: | :---: |
| Labour \& related ${ }^{1}$ | 328.2 | 328.6 | (0.1\%) | - largely stable due to cost |
| Volume-related ${ }^{1}$ | 816.1 | 704.5 | +15.8\% |  |
| Traffic \& related Outsourcing services and delivery expenses | $\begin{aligned} & 490.3 \\ & 325.8 \end{aligned}$ | $\begin{aligned} & 374.1 \\ & 330.3 \end{aligned}$ | $\begin{gathered} +31.1 \% \\ (1.4 \%) \end{gathered}$ | dues and air conveyance costs in line with higher volume |
| Admin \& others | 154.7 | 144.3 | +7.2\% | - higher professional fees |
| Depreciation \& amortisation | 60.7 | 51.0 | +19.1\% | - mainly due to depreciation costs at |
| Selling | 15.1 | 15.3 | (1.5\%) | Hub, and shortening of amortisation period for intangible assets of |
| Finance expense | 13.4 | 5.7 | +136.4\% | TradeGlobal |
| Total expenses | 1,388.2 | 1,249.3 | +11.1\% | trade related foreign exchange differences |

## Operating Profit before exceptional items

FY2016/17 vs. FY2017/18 Operating Profit performance, \$M


## FY2017/18 Underlying Net Profit movement

Underlying Net Profit performance, \$M


## Q4 FY2017/18 Profit \& Loss

Q4 FY2017/18 P\&L, \$M
YoY

|  | Q4 FY17/18 | Q4 FY16/17 | \% change |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | 367.5 | 323.8 | +13.5\% | - Revenue growth across all three segments driven by higher eCommerce-related activities <br> - Rental income from SingPost <br> L Centre retail mall <br> Higher gains on trade-related foreign exchange differences last year <br> - Strong growth in operating profit before exceptional items $\qquad$ Lower associates' contribution, which continues to invest for growth <br> - UNP declined 28.6\%, as higher operating profit was offset by lower associates' contribution and higher tax provision |
| Other income and gains (net) |  |  |  |  |
| Rental and property-related income | 13.9 | 8.8 | +58.1\% |  |
| Miscellaneous | 2.0 | 7.3 | (72.1\%) |  |
| Total expenses | 354.6 | 317.5 | +11.7\% |  |
| Operating profit before exceptional items | 31.4 | 26.6 | +18.0\% |  |
| Exceptional items | 8.7 | (93.1) | N.M. |  |
| Share of associated companies \& JVs | (6.2) | (1.9) | (227.9\%) |  |
| Net profit attributable to equity holders | 23.9 | (65.2) | N.M. |  |
| Underlying net profit | 15.3 | 21.4 | (28.6\%) |  |

## Operating Profit before exceptional items

Q4 FY2016/17 vs. Q4 FY2017/18 Operating Profit performance, \$M

|  | $+18.0 \%$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 26.6 | 31.4 |  |  |
|  |  |  |  |  |
| Property | 5.8 | 11.6 | +101.8\% | Rental income from SingPost Centre retail mall |
| Logistics | 36.8 | 5.3 | +108.7\% |  |
|  |  | 33.2 |  | Increased last-mile deliveries in Singapore and Australia, higher freight forwarding volumes |
| Postal |  |  |  |  |
|  |  |  | (9.8\%) | Margin for International mail was impacted as the industry went through a period of adjustment with the new terminal dues system taking effect during the quarter |
| eCommerce | (15.1) | (5.8) | +61.3\% | eCommerce operating losses narrowed as TradeGlobal executed in line with the turnaround business plan |
|  |  | (12.9) |  |  |
| Others ${ }^{1}$ | (3.4) |  |  |  |
| Q4 FY16/17 Q4 FY17/18 |  |  |  |  |

## Q4 Underlying Net Profit movement

Underlying Net Profit performance, \$M


[^3]
## Agenda

## FY2017/18 \& Q4 Financials

## Cash flow and Balance sheet

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## Summary

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" $\$$ " means Singapore dollars unless otherwise indicated.

## Cash Flow movement

\$M, unless otherwise stated


|  | FY17/18 | FY16/17 | Due to lower capital expenditure <br> -Due to net repayment of short-term borrowings of S\$118.9 million, compared to net inflow from borrowings last year. Last year, the Group also recorded proceeds from issuance of ordinary shares and partial divestment of interest in a subsidiary to the Alibaba Group 11 |
| :---: | :---: | :---: | :---: |
| Net cash provided by operating activities | 198.2 | 200.1 |  |
| Cash flow used in investing activities | (48.8) | (172.9) |  |
| Cash flow (used in) / provided by financing activities | (202.1) | 212.8 |  |
| Net increase / (decrease) in cash \& cash equivalents | (52.6) | 240.0 |  |
| Differences in total due to rounding |  |  |  |

## Balance Sheet and financial indicators

\$M, unless otherwise stated

| Financial indicators | As at Mar 2018 | As at Mar 2017 | - Includes cash proceeds from Alibaba |
| :---: | :---: | :---: | :---: |
| Cash \& cash equivalents at end of financial period | 314.1 | 366.6 | to be used in accordance with the investment agreements |
| Borrowings | 244.0 | 364.0 | - Lower borrowings with partial repayment of short-term bank loans |
| Net cash position | 70.1 | 2.6 | - Improved net cash position |
| EBITDA | 215.7 | 118.1 | - Improved EBITDA performance |
| EBITDA to interest expense (times) | 25.2 x | 13.3x | - Interest coverage ratio remains strong |

## Agenda

## FY2017/18 \& Q4 Financials

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" $\$$ " means Singapore dollars unless otherwise indicated.

| Postal | FY17/18 | FY16/17 | YoY \% change |
| ---: | :---: | :---: | :---: |
| Revenue | 625.9 | 544.1 | $+15.0 \%$ |
| Operating profit | 144.6 | 150.7 | $(4.0 \%)$ |
| OP margin | $23.1 \%$ | $27.7 \%$ |  |


| Revenue breakdown | FY17/18 | FY16/17 | YoY \% change |
| ---: | :---: | :---: | :---: |
| Domestic mail $^{1}$ | 229.4 | 245.7 | $(6.6 \%)$ |
| International mail $^{2}$ | 369.0 | 268.6 | $+37.4 \%$ |
| Post office products \& services $^{3}$ | 27.4 | 29.8 | $(7.8 \%)$ |
| Total | 625.9 | 544.1 | $+15.0 \%$ |

Revenue rose $15.0 \%$ for the full year with strong growth in International mail revenue, driven by higher crossborder eCommerce deliveries.

This helped offset the decline in Domestic mail revenue with the continued migration towards electronic forms of communication.

Operating profit declined $4.0 \%$ for the full year, as higher contribution from International mail was not sufficient to offset the decline in Domestic mail operating profit.
\$M

| Postal | Q4 FY17/18 | Q4 FY16/17 | YoY \% change |
| ---: | :---: | :---: | :---: |
| Revenue | 161.7 | 136.8 | $+18.2 \%$ |
| Operating profit | 33.2 | 36.8 | $(9.8 \%)$ |
| OP margin | $20.5 \%$ | $26.9 \%$ |  |
| Revenue breakdown | Q4 FY17/18 | Q4 FY16/17 | YoY \% change |
| Domestic mail | 56.8 | 58.4 | $(2.7 \%)$ |
| International mail | 98.8 | 71.2 | $+38.8 \%$ |
| Post office products \& services ${ }^{3}$ | 6.1 | 7.2 | $(15.1 \%)$ |
| Total $^{2}$ | $\mathbf{1 6 1 . 7}$ | 136.8 | $+18.2 \%$ |

Despite the new terminal dues system taking effect, International mail revenue rose $38.8 \%$.

Margins for International mail was impacted as the industry went through a period of adjustment during the quarter.

As a result, Postal operating profit declined 9.8\% in Q4.

Mitigating measures had helped reduce the adverse impact. The full extent of these measures will come into effect progressively over the next few quarters.

[^4]Logistics: FY2017/18 Performance
\$M

| Logistics | FY17/18 | FY16/17 | YoY \% change |
| ---: | :---: | :---: | :---: |
| Revenue | 663.9 | 636.8 | $+4.3 \%$ |
| Operating profit | 10.4 | 23.6 | $(56.0 \%)$ |
| OP margin | $1.6 \%$ | $3.7 \%$ |  |
| Revenue breakdown | FY17/18 | FY16/17 | YoY \% change |
| Quantium Solutions | 93.3 | 110.3 | $(15.4 \%)$ |
| Couriers Please | 150.7 | 142.3 | $+5.9 \%$ |
| SP Parcels | 91.4 | 78.4 | $+16.6 \%$ |
| Famous | 247.7 | 227.7 | $+8.8 \%$ |
| Others ${ }^{1}$ | 80.7 | 78.0 | $+3.5 \%$ |
| Total | 663.9 | 636.8 | $+4.3 \%$ |

Revenue increased 4.3\% for the full year, driven by higher last-mile eCommerce delivery volumes in Singapore and Australia for SP Parcels and Couriers Please respectively, as well as higher freight forwarding volumes for Famous Holdings.

Operating profit declined 56.0\%, impacted by the competitive pressures that Quantium Solutions faced in Hong Kong over the course of the year, as well as a doubtful debt provision in Q2 for a key customer.
\$M

| Logistics | Q4 FY17/18 | Q4 FY16/17 | YoY \% change |
| ---: | :---: | :---: | :---: | :---: |
| Revenue | 157.9 | 154.7 | $+2.0 \%$ |
| Operating profit | 5.3 | 2.6 | $+108.7 \%$ |
| OP margin | $3.4 \%$ | $1.6 \%$ |  |
| Revenue breakdown | Q4 FY17/18 | Q4 FY16/17 | YoY \% change |
| Quantium Solutions | 22.2 | 25.8 | $(14.0 \%)$ |
| Couriers Please | 36.1 | 34.9 | $+3.6 \%$ |
| SP Parcels | 23.6 | 20.3 | $+16.7 \%$ |
| Famous | 60.5 | 54.7 | $+10.6 \%$ |
| Others ${ }^{1}$ | 15.4 | 19.0 | $(19.3 \%)$ |
| Total | 157.9 | 154.7 | $+2.0 \%$ |

Logistics revenue increased $2.0 \%$ in Q4, driven by SP Parcels and Famous.

Operating profit rose $108.7 \%$, which reflects improved contributions from our last-mile entities, SP Parcels and Couriers Please, as well as higher earnings from Famous Holdings. \$M

| eCommerce | FY17/18 | FY16/17 | YoY \% change |
| ---: | :---: | :---: | :---: |
| Revenue | 265.6 | 266.3 | $(0.3 \%)$ |
| Operating profit | $(16.7)$ | $(33.8)$ | $+50.6 \%$ |
| OP margin | $(6.3 \%)$ | $(12.7 \%)$ |  |
| Revenue breakdown | FY17/18 | FY16/17 | YoY \% change |
| TradeGlobal | 129.2 | 124.5 | $+3.7 \%$ |
| Jagged Peak | 103.8 | 106.7 | $(2.7 \%)$ |
| SP eCommerce | 32.7 | 35.2 | $(7.0 \%)$ |
| Total | 265.6 | 266.3 | $(0.3 \%)$ |

The US businesses' performance improved as management executed on the turnaround business plan for TradeGlobal, which grew revenue and demonstrated good cost controls, in particular over the peak period.

As a result, the eCommerce segment's operating losses narrowed significantly by $50.6 \%$ to $\$ \$ 16.7$ million for the full year.

Revenue from Jagged Peak's merchant of record ("MOR") service is presented on a net basis for the quarter and full year ended 31 March 2018, compared to a gross basis previously. Figures for prior periods have been adjusted to be consistent with the current presentation.

## eCommerce: Q4 FY2017/18 Performance

\$M

| eCommerce | Q4 FY17/18 | Q4 FY16/17 | YoY \% change | eCommerce revenue rose 15.7\% in Q4. |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | 65.3 | 56.4 | +15.7\% | Despite the loss of two major customers as disclosed last year, TradeGlobal registered revenue growth of $38.5 \%$ in Q4 through the addition of new customers. <br> Operating losses narrowed by 61.3\% to S\$5.8 million. |
| Operating profit | (5.8) | (15.1) | +61.3\% |  |
| OP margin | (9.0\%) | (26.8\%) |  |  |
|  |  |  |  |  |
| Revenue breakdown | Q4 FY17/18 | Q4 FY16/17 | YoY \% change |  |
| TradeGlobal | 31.6 | 22.8 | +38.5\% |  |
| Jagged Peak | 26.2 | 24.5 | +7.0\% |  |
| SP eCommerce | 7.5 | 9.1 | (17.9\%) |  |
| Total | 65.3 | 56.4 | +15.7\% |  |

## Agenda

## FY2017/18 \& Q4 Financials

## Cash flow and Balance sheet

## Segmental results

## Business \& corporate updates

## Summary

The following presentation contains forward looking statements by the management of Singapore Post Limited ("SingPost") relating to financial trends for future periods, compared to the results for previous periods. Some of the statements contained in this presentation that are not historical facts are statements of future expectations with respect to the financial conditions, results of operations and businesses, and related plans and objectives. Forward looking information is based on management's current views and assumptions including, but not limited to, prevailing economic and market conditions. These statements involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those in the statements as originally made. Such statements are not, and should not be construed as a representation as to future performance of SingPost. In particular, such targets should not be regarded as a forecast or projection of future performance of SingPost. It should be noted that the actual performance of SingPost may vary significantly from such statements.
" $\$$ " means Singapore dollars unless otherwise indicated.

## eCommerce-related revenue

Revenue performance, Q4 FY2016/17 vs Q4 FY2017/18, \$M
eCommerce-related revenue rose 27.0\% year-on-year, forming 56.8\% of Group revenue


Key operating indicators

Regional eCommerce Logistics Hub


## Parcel sorting



Utilisation


SingPost Centre retail mall


Committed occupancy



[^5]2. Average daily utilisation for the quarter ended 31 March 2018, based on handling capacity of 100,000 parcels a day

## Proposed final dividend for FY2017/18: 2.0 cents

Dividend, FY2016/17 vs FY2017/18, S\$ cents


Dividend policy is based on a payout ratio ranging from $60 \%$ to $80 \%$ of underlying net profit for each financial year.

## Agenda

## FY2017/18 \& Q4 Financials

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## Summary

The following presentation contains forward looking statements by the management of Singapore Post Limited ("SingPost") relating to financial trends for future periods, compared to the results for previous periods. Some of the statements contained in this presentation that are not historical facts are statements of future expectations with respect to the financial conditions, results of operations and businesses, and related plans and objectives. Forward looking information is based on management's current views and assumptions including, but not limited to, prevailing economic and market conditions. These statements involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those in the statements as originally made. Such statements are not, and should not be construed as a representation as to future performance of SingPost. In particular, such targets should not be regarded as a forecast or projection of future performance of SingPost. It should be noted that the actual performance of SingPost may vary significantly from such statements.
" $\$$ " means Singapore dollars unless otherwise indicated.

## FY2017/18

 SummaryRevenue rose 8.6\%, driven by eCommerce-related activities

Net profit up 278.4\% due to exceptional losses in the same period last year

Underlying net profit declined 9.2\% largely due to:

- lower operating profit from the Logistics segment

Cash flow and balance sheet position:

- free cash flow improved to $\$ \$ 136.1$ million due to lower capital expenditure
- improved net cash position of $\$ \$ 70.1$ million

FY17/18 final dividend of 2.0 cents per share proposed, bringing total dividend for the year to 3.5 cents per share

## SingPost - connecting communities in an eCommerce world

## A Win in our home

 market- Gain leading share in Parcels
- Drive scale of eCommerce warehouse and fulfillment
- Accelerate urban solutions for a Smart Nation
- Mitigate mail decline through innovative digital solutions

B Ignite future growth engines

- Drive Southeast Asia with end-to-end capabilities
- Capture global cross-border eCommerce flows


## C Extract full value

 from investments- Maximise value from international subsidiaries and associates
- Turnaround TradeGlobal and scale combined US businesses

D Drive to cost leadership


For immediate release

## SingPost full year net profit up $\mathbf{2 7 8 . 4}$ per cent to $\mathbf{S} \mathbf{\$ 1 2 6 . 4}$ million

- For the year ended 31 March 2018, revenue increased 8.6 per cent to $\mathbf{S} \$ 1.46$ billion, driven by eCommerce-related activities
- Prior year net profit impacted by exceptional items arising from impairment charges
- Final dividend of 2.0 cents per share proposed, bringing total dividends for the year to 3.5 cents per share


## Financial Highlights

|  | $\begin{gathered} \text { Q4 } \\ \text { FY17/18 } \\ (\mathrm{S} \$ ' 000) \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ \text { FY16/17 } \\ (\mathrm{S} \$ \mathbf{\prime} 000) \end{gathered}$ | Variance <br> (\%) | Full year FY17/18 (S\$'000) | Full year FY16/17 (S\$'000) | Variance <br> (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GROUP RESULTS |  |  |  |  |  |  |
| Revenue | 367,536 | 323,757 | 13.5 | 1,464,099 | 1,347,764 | 8.6 |
| Rental \& property related income | 13,926 | 8,807 | 58.1 | 47,499 | 36,574 | 29.9 |
| Total expenses | $(354,596)$ | $(317,515)$ | 11.7 | $(1,388,163)$ | $(1,249,340)$ | 11.1 |
| Operating profit before exceptional items | 31,407 | 26,607 | 18.0 | 143,506 | 147,010 | (2.4) |
| Exceptional items | 8,680 | $(93,058)$ | N.M. | 14,522 | $(88,653)$ | N.M. |
| Operating profit | 40,087 | $(66,451)$ | N.M. | 158,028 | 58,357 | 170.8 |
| Net profit | 23,946 | $(65,246)$ | N.M. | 126,400 | 33,403 | 278.4 |
| Underlying net profit | 15,266 | 21,368 | (28.6) | 104,951 | 115,612 | (9.2) |
| Earnings per share (cents) | 0.90 | (3.03) |  | 4.92 | 0.85 |  |
| Dividend per share (cents) | 2.0 | 0.5 |  | 3.5 | 3.5 |  |

N.M. - Not meaningful

SINGAPORE, 11 May 2018 - Singapore Post Limited ("SingPost") today announced its results for the full year ended 31 March 2018.

Revenue for the year increased 8.6 per cent to $\mathrm{S} \$ 1.46$ billion on growth in eCommercerelated activities across the Postal and Logistics segments.

Net profit attributable to equity holders rose 278.4 per cent to $\mathbf{S} \$ 126.4$ million, largely due to the absence of one-off impairment charges. Excluding exceptional items, underlying net profit declined 9.2 per cent to $\mathbf{S} \$ 105.0$ million. While the eCommerce and Property segments saw improved performance, Logistics and Postal operating profits fell.

For the fourth quarter ended 31 March 2018, revenue grew 13.5 per cent to $\mathrm{S} \$ 367.5$ million. Net profit attributable to equity holders improved to $\mathrm{S} \$ 23.9$ million, from a loss of S $\$ 65.2$ million, which reflected impairment charges in exceptional items. Operating profit, excluding exceptional items improved 18.0 per cent. Lower contributions from associates and increased tax provision however resulted in underlying net profit for the quarter declining 28.6 per cent to $\mathbf{S} \$ 15.3$ million.

Mr Paul Coutts, Group Chief Executive Officer, said: "SingPost is well positioned to benefit from the strong growth in global eCommerce and last-mile deliveries as we progress to the next phase of our strategy."

## Revenue grows on higher eCommerce-related activities

Postal revenue rose 15.0 per cent driven by higher eCommerce deliveries. Operating profit declined 4.0 per cent with a change in margin mix.

Logistics revenue increased 4.3 per cent across the Group, driven by growth in last mile eCommerce delivery volumes, as well as increased freight forwarding volumes. Operating profit declined as margins were impacted by continued investment in the business, and pricing pressures in North Asia.

Revenue of the eCommerce segment was stable despite the loss of two major customers the prior year, and accelerated by 15.7 per cent in the fourth quarter. Operating loss was reduced by more than 50 per cent on improved performance due to TradeGlobal's turnaround business plan.

Rental and property-related income increased 29.9 per cent on higher rental income from the SingPost Centre retail mall. Committed occupancy rose to 95.6 per cent.

## Free cash flow improves significantly

For the full year ended 31 March 2018, free cash flow grew to $\mathbf{S} \$ 136.1$ million, from S $\$ 0.3$ million the previous year. This was due to reduced capital expenditure, following the completion of the Regional eCommerce Logistics Hub and SingPost Centre retail mall.

## Final dividend

For the fourth quarter of FY2017/18, the Board of Directors is recommending a final dividend of 2.0 cents per ordinary share (tax exempt one-tier). This would bring the annual dividend for the financial year to 3.5 cents per share, representing a payout ratio of 76 per cent of underlying net profit. The proposed dividend is subject to shareholders' approval at the Annual General Meeting in July 2018.

Mr Coutts added: "We continue to execute on our transformation and build on our partnership with Alibaba in eCommerce. We are integrating and scaling our eCommerce businesses in the US and Southeast Asia, as well as the rest of our overseas operations, and optimising the cost structure of the SingPost Group."

## About Singapore Post Limited

For over 150 years, Singapore Post (SingPost) as the country's postal service provider, has been delivering trusted and reliable services to homes and businesses in Singapore

Today, SingPost is pioneering and leading in eCommerce logistics as well as providing innovative mail and logistics solutions in Singapore and around the world, with operations in 19 markets.

Building on its trusted communications through domestic and international postal services, SingPost is taking the lead in end-to-end integrated and digital mail solutions. The suite of SingPost eCommerce logistics solutions includes front end web management, warehousing and fulfilment, last mile delivery and international freight forwarding.

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[^0]:    * Others refer to the unallocated corporate overhead items and trade-related translation differences.

[^1]:    * Figures in the comparative period last year have been adjusted to be consistent with the current year's presentation.

[^2]:    Figures in the comparative period last year have been adjusted to be consistent with the current year's presentation

[^3]:    Chart not shown to scale, differences in total due to rounding

    1. Refers to unallocated corporate overhead items and trade-related foreign currency differences. Previously grouped in "Property \& Others".
    2. Due to higher tax provision and lower government tax incentives
[^4]:    1. Includes Philatelic
    2. Includes cross-border eCommerce items via transhipment
    3. Includes Agency services, Retail products and Financial services
[^5]:    1. As at 31 March 2018
